

April 1, 2019

Ken Harrington
Chief Estimator
Boom Stone Company
12265 Dixie Ave
Redford, Michigan 48239

**Re: Centro de Restauracion Museo Ernest Hemingway
Finca Vigia, San Francisco de Paula, Havana, Cuba**

Dear Ken,

On behalf of the entire Finca Vigia Foundation Board and technical team leadership, we wanted to thank you for your participation in making the recent formal completion of the Centro de Restauracion Museo Ernest Hemingway possible. The bronze plaque on the wall of the facility represents over a decade's effort by you and many dedicated individuals to help preserve Hemingway's legacy. Each hand made a difference.

Getting the state of the art conservation facility completed and functioning was no small task with so many partners like yourself. But, as we look back, it is the great experience and memories we all shared on this project which makes the journey so important and memorable. Hemingway was correct when he said "Go all the way with it. Do not back off. For once, go all the goddamn way with what matters." This project certainly matters and will help ensure Hemingway's legacy can be preserved for future generations.

Thank you again for your commitment of time, professional resources and personal contribution to making the Centro de Restauracion Museo Ernest Hemingway, this very unique high-profile internationally recognized project, a fantastic success. *It would not have been possible without you.*

Sincerely,

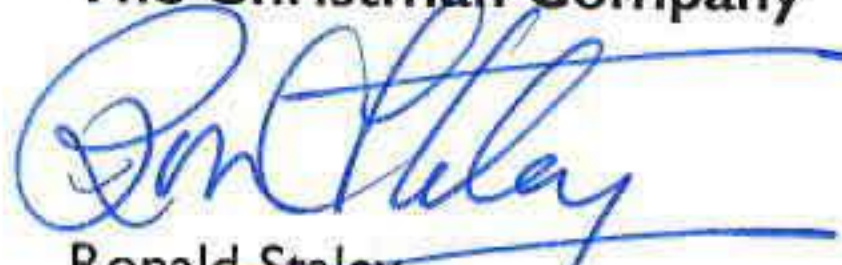
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